

**University Center Abdelhafid Boussouf-Mila**

**Faculty of Economics, Commercial &**

**Management Sciences**

**Lecture three: Pricing strategy**



**Addressed To master one Students-Semester 1**

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## Understanding Pricing Strategy

A pricing strategy refers to the approach a business takes to set the price of its products or services. The price is usually determined based on various factors such as production costs, competitor prices, customer demand, and the company's overall business objectives. A strong pricing strategy is crucial for ensuring competitiveness, profitability, and long-term success.

### 2. Types of Pricing Strategies

There are several types of pricing strategies that businesses can adopt, each with its own set of advantages and applications. Here are some common ones:

#### a. Cost-Based Pricing

This strategy focuses on covering the cost of production and making a profit. The basic formula is:

$$\text{Price} = \text{Cost} + \text{Markup}$$

- **Advantages:** Simple to calculate and ensures that costs are covered.
- **Disadvantages:** Doesn't take into account demand or customer value.

#### b. Value-Based Pricing

This strategy involves setting prices based on the perceived value to the customer, rather than the cost of production. It's common in premium brands, luxury goods, or services that offer high customer satisfaction.

- **Advantages:** Prices can be higher if customers perceive the product to be highly valuable.
- **Disadvantages:** It can be harder to assess perceived value and adjust for different customer segments.

#### c. Penetration Pricing

This strategy sets a low initial price to attract customers and gain market share quickly. Once a customer base is established, prices may be increased.

- **Advantages:** Quickly builds brand recognition and customer loyalty.

- **Disadvantages:** Low initial profits and the risk of customers associating the brand with low value.

#### d. Price Skimming

Price skimming involves setting a high initial price for a new product and gradually lowering it over time. This is commonly used for new, innovative products.

- **Advantages:** Maximizes revenue from early adopters and recovers R&D costs quickly.
- **Disadvantages:** Can alienate price-sensitive customers if the price drops too quickly.

#### e. Competitive Pricing

This strategy involves setting prices based on the prices of competitors. This can be done by pricing slightly lower, at the same level, or higher depending on the business's market positioning.

- **Advantages:** Ensures the business stays competitive.
- **Disadvantages:** Risk of price wars, which can erode margins.

#### f. Psychological Pricing

Psychological pricing leverages consumer psychology to drive purchasing decisions. This includes strategies like:

**Charm pricing:** Using prices like \$9.99 instead of \$10 to make a price seem lower.

**Price anchoring:** Showing the original price next to the discounted price to emphasize savings.

- **Advantages:** Can drive impulse purchases.
- **Disadvantages:** Some consumers may see through the tactic, potentially undermining trust.

#### g. Dynamic Pricing

Also known as surge pricing, this strategy involves changing prices based on demand and other external factors. It's used by companies like airlines and ride-sharing services.

- **Advantages:** Maximizes revenue based on supply and demand fluctuations.
- **Disadvantages:** Can cause frustration among customers if not implemented transparently.

### **3. Key Factors Influencing Pricing Decisions**

Several factors play a role in determining the right price for a product or service:

#### **a. Costs**

- Understanding your fixed (e.g., rent, salaries) and variable (e.g., materials, shipping) costs is essential to ensure the business covers expenses and makes a profit.

#### **b. Customer Demand and Perception**

- The price should reflect the value customers place on the product or service. If customers perceive the product as high quality or essential, they may be willing to pay a premium.

#### **c. Competitor Pricing**

- Knowing how competitors price similar products can help you position your offering. You can choose to price below, at, or above competitors, depending on your brand strategy.

#### **d. Market Conditions**

- External factors like economic conditions, industry trends, and market saturation will also influence pricing. For example, during an economic downturn, companies may lower prices to remain competitive.

#### **e. Pricing Objectives**

- A company's overall goals will dictate its pricing strategy. Objectives could include:
  - ✓ Profit maximization
  - ✓ Market penetration
  - ✓ Survival during tough times
  - ✓ Market share growth

#### **f. Legal and Ethical Considerations**

- Pricing must comply with regulations, such as anti-price-fixing laws, and be transparent and fair. Companies must also be mindful of ethical pricing to avoid misleading customers.

## 4. How to Implement a Pricing Strategy

### Step 1: Define Your Pricing Objectives

Determine what you want to achieve with your pricing (e.g., maximize profits, gain market share, create premium brand positioning, etc.).

### Step 2: Analyze Costs and Competitors

Ensure you know both your costs and the competitive landscape. Conduct a cost-plus analysis, or use market research to understand competitor prices.

### Step 3: Understand Customer Behavior

Use surveys, feedback, or market testing to understand the value customers place on your offering and their willingness to pay.

### Step 4: Set Your Price

Choose your pricing strategy (e.g., cost-based, value-based, skimming, etc.) based on the factors mentioned above.

### Step 5: Monitor and Adjust

Track sales, customer feedback, and market changes. Be ready to adjust your pricing if necessary to meet your objectives or respond to external factors.

## 5. Common Pricing Mistakes to Avoid

**Underpricing:** While it may seem like a good idea to undercut competitors, consistently low prices can lead to unsustainable profits and cheapen your brand.

**Overpricing:** Setting prices too high can alienate customers, especially if the perceived value doesn't justify the cost.

**Ignoring Costs:** Never set a price without considering your costs, as this can lead to financial losses.

**Failing to Account for Customer Perception:** A product that is priced too low might be seen as low-quality, while a price that's too high may turn potential customers away.

## Terminology

- Cost-Based Pricing - التسعير القائم على التكلفة
- Value-Based Pricing - التسعير القائم على القيمة
- Psychological Pricing - التسعير النفسي
- Price Skimming - التسعير الانزلاقي
- Penetration Pricing - التسعير التغلطي
- Competitive Pricing - التسعير التنافسي
- Dynamic Pricing - التسعير الديناميكي
- Price Bundling - التسعير المتعدد
- Promotional Pricing - التسعير الترويجي
- Geographical Pricing - التسعير الغرضي
- Premium Pricing - التسعير القيمي
- Reverse Pricing - التسعير العكسي
- Discount Pricing - التسعير المخفض
- Fixed Pricing - التسعير الثابت
- Flexible Pricing - التسعير المرن
- Predictive Pricing - التسعير التنبؤي
- Market-Oriented Pricing - التسعير المستند إلى السوق
- High-Low Pricing - التسعير القوي
- Demand-Based Pricing - التسعير القائم على الطلب
- Hybrid Pricing - التسعير المختلط